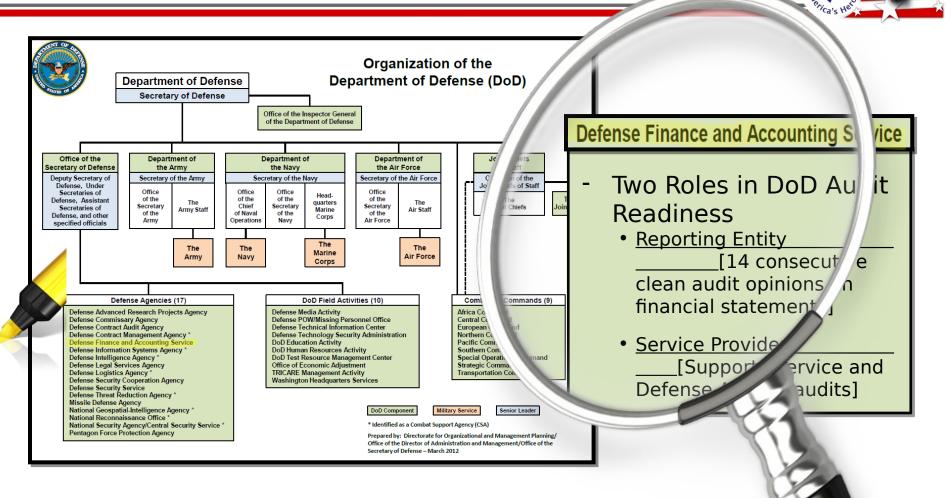


DoD Audit Readiness-The DFAS Role

Defense Finance and Accounting Service



The Bigger Picture - Department Audit Readiness



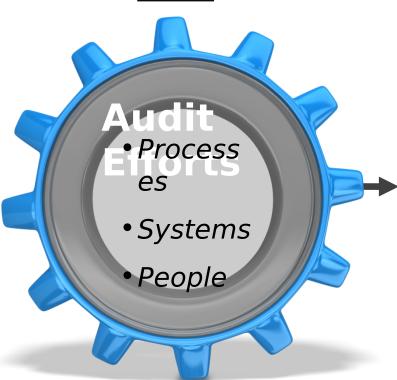
The DFAS Role in Audit Readiness - Reporting Entity



Department of Defense

DFAS Auditable Financial Statements

DFAS



- Validated effective internal controls for our:
 - processes
 - systems
- Documentation that is:
 - sufficient
 - current
 - Accessible
- Workforce that is:
 - trained
 - knowledgeable

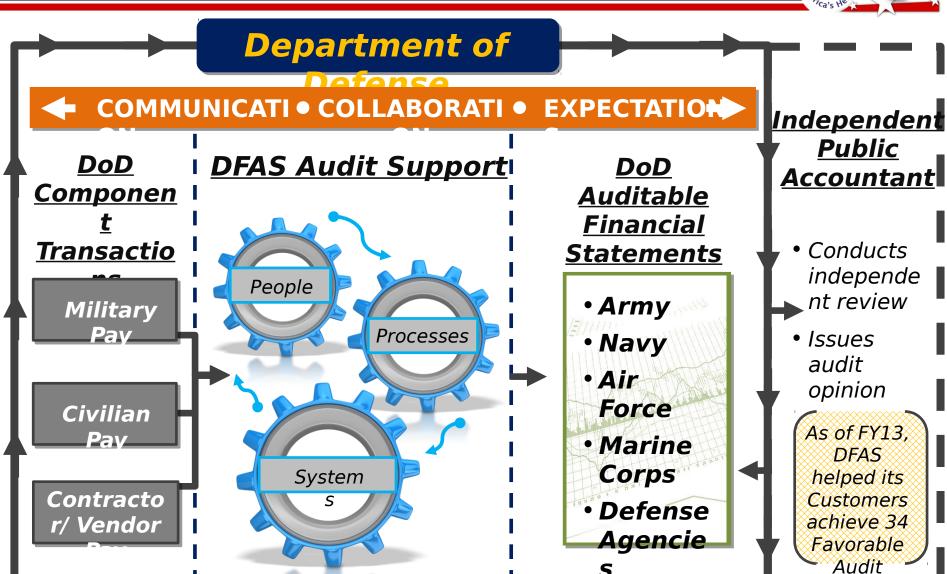
ndependent <u>Public</u> <u>Accountant</u>

- Conducts independent review
- Issues audi opinion

DFAS has received 14 consecutive clean audit opinions

The DFAS Role in Audit Readiness - Service Provider



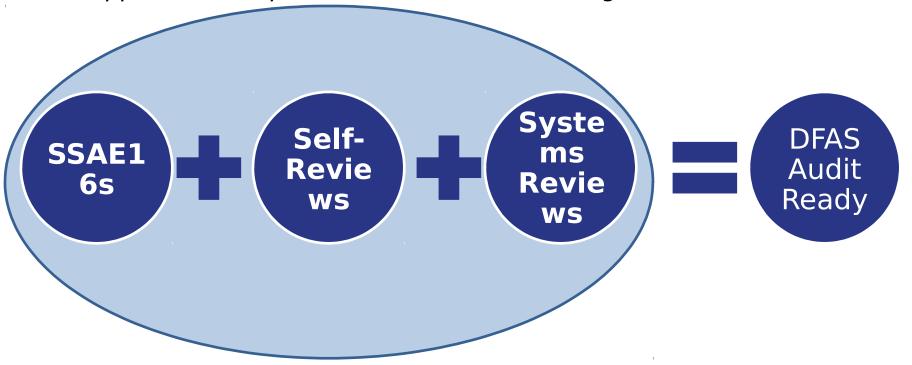


Opinions -

DFAS Audit Readiness - Strategic Approach



As a service provider, with multiple customers, systems, and processes, this is how DFAS efficiently and effectively supports the Department's audit readiness goals.



DFAS Audit Readiness - Key Milestones & Successes











FY10 -

FY12

FY13

FY14

Secretary of Defense **Accelerates Audit** Readiness (AuR) Timelines Auditable Statement of **Budgetary Resources** required by FY14

DFAS Director Initiates Call to Action DFAS implemented enterprise-wide audit readiness program to support DoD objectives and collaborate with customers

DFAS supported

• 16 unqualified customer audit opinions DFAS Established AuR Senior Steering Committee Establishes and inculcates Agency-wide audit readiness strategic direction

DFAS supported

- 6 unqualified customer audit opinions
- 4 qualified customer audit opinions

DFAS achieved

• 1 qualified SSAE16 opinion (civilian pay)

DFAS Implemented Agency-wide Training Program Instilled understanding and accountability throughout entire workforce

DFAS supported

- 4 unqualified customer audit opinions
- 1 qualified customer audit opinion

DFAS achieved

• 3 unqualified SSAE16 opinions (civilian pay, contract pay and

- Sustain SSAE-16 favorable audit opinions
- Support our customer's assertions on the Schedule of **Budgetary Activity**
- Continue training workforce on audit preparedness

| ::::: 14 Consecutive Unqualified Audit Opinions on DFAS, the entity, Financial

audit opinions

9/3/16

Statements Integrity - Service - Ironivatio mili

The Future - Audit Steadiness



The Future "Audit Steadiness"

People:

 Shared responsibility/accountability (Leadership and workforce)

Processes:

- Integrated practices/controls in to dayto-day activities
- Clearly defined roles and responsibilities
- Repeatable, sustainable, and auditable processes

Systems:

Systems validated as compliant







Effective Internal Controls

+

Sufficient, Accessible and Current Documentation

Audit Steadiness









